

TOWN OF DAVIE
VISION AND GOAL SETTING WORKSHOP MEETING
APRIL 7, 2015

1. PLEDGE OF ALLEGIANCE

The meeting was called to order at 8:56 a.m. and was followed by the Pledge of Allegiance.

2. ROLL CALL

Present at the meeting were Mayor Paul, Vice-Mayor Starkey and Councilmembers Caletka and Hattan and Luis. Also present were Town Administrator Lemack, Town Attorney Rayson and Town Clerk Roig recording the meeting.

Mr. Lemack acknowledged the Public Affairs Academy students and David Oakes, Budget Advisory Committee member.

Mr. Lemack announced this year's Town Employee "Poster Person" was Tamecka McKay.

3. VISION AND GOAL SETTING

Mr. Lemack discussed the Town's challenges and what they had accomplished in the past few years and stated IT was the most pressing area to address. He outlined discussion items for the session.

Mr. Lemack said the Town had a commitment to continuing education and a professional, diversified work force. They had the ability to adapt to a changing environment and a commitment to growing the Town while preserving their identity.

Mr. Lemack said GFOA required adoption of operation and budget priorities:

- Fiscal Stability
- Responsible Economic Growth
- Infrastructure Development

Council agreed to adopt these priorities.

Mr. Lemack listed notable initiatives in the Town:

- Pension Reform for the Managerial / General
- Pension Plan
- Healthcare Reform: Implementation of Plan
- Designs To Reduce Costs
- Bringing the Attorney function in-house
- Sale of Palma Nova site
- Textile Recycling
- TECO Gas Agreement
- Stormwater Master Plan

Ms. McKay described the strategic planning process and purpose.

Gillian Esquenazi provided an update on the Strategic Planning Committee and listed their future goals.

- Systematic Reporting
 - Annual Report
 - KPI/Finance (GFOA)
 - 2016-2018 Business Plan
- FLOW (DMV on Wheels Program)
- Continuity of Operations Plan
- Facilitation of Severe Bleeding Kits

- Honor Flight-Mayor's Challenge
- ID Areas of Improvement
 - Employee Survey
 - Councilmember Consultations

Budget and Finance Director Bill Ackerman discussed the budget outlook and 5-year forecast.

Outlook:

- Most expenses are projected to outpace the rate of revenue growth
- Has market performance topped out? Future impact on pension unfunded liabilities
- Current five year projection does not assume full funding of future infrastructure costs
- Every function of the Town reviewed in order to align baseline costs and corresponding levels of service

Methodology:

- Develop an understanding of available funding
- Evaluate financial risk
- Assess the likelihood that services can be sustained
- Assess the level at which capital investment can be made
- Identify future commitments and resource demands
- Identify the key variables that cause changes in the level of revenue and expenditures

FY 2016 Budget Forecast:

- Keeps the status quo related to operations
 - Does not support an increase to provide services for an increased population
 - Does not add back any lost positions or reduced services from previous years
- Allows for very basic maintenance
- Excludes funding for capital improvement projects

Development Administrator Phil Holste discussed the Capital Improvement Program (CIP) projects.

- Eighty (80) projects, not including Utilities Enterprise projects, identified in the 10 year CIP that do not have a defined funding source
- Total cost of these projects: Over \$77 million
- Forty-five (45) projects identified in the FY2015 CIP
- Proposed Funding of approximately \$8.5 million
 - Town Hall Renovations (Building B under renovation)
 - Fire Station 86/Shenandoah Park (Design 90%; Bidding)
 - Stormwater Master Plan (Preparation)
 - Eastside Infrastructure (Finalizing Design; Bidding)
 - Westside Infrastructure (Finalizing Design; Bidding)
 - New Equipment (Fire, Public Works, Utilities)
 - Utilities Facilities Rehab
 - Roadway Improvements

Mayor Paul asked if the plans for Southwest 67 Avenue included access into the rear of the rodeo arena. Mr. Lemack stated they had requested a curb cut there. Mayor Paul asked about a traffic light at Oakes Road and Southwest 61 Avenue and Mr. Holste agreed this was an unsafe situation and said they would be pushing for a traffic light there. Mr. Holste informed Councilmember Hattan that Broward County was upgrading the Davie Road extension from Stirling Road to University Drive. Councilmember Hattan was interested in a light at 33 Street and Mr. Holste stated this was technically in Hollywood and Broward County was implementing that project.

Vice-Mayor Starkey thought any excavation on Town roads should be required to include installation of purple pipes for future irrigation reuse water.

Assistant Town Administrator Macciano Lewis provided an update on the Information Technology Department. He said an internal review of the IT Department with specific attention to New World Systems (NWS) had revealed that they could not adequately provide the services or capabilities necessary to meet the IT related service demands of a large municipality such as Davie.

Outlook:

- Infrastructure
 - Increase the speed and connectivity of our equipment
 - PC/Laptop replacements
- Applications
 - Uniform mobile devices for various field personnel
 - Archiving information
- Enterprise Application
 - Replace New World Systems
- Expanding Online Services
- Town-wide use of online payment options, for example, Parks and Recreation Fees

Next Steps:

- During the FY2016 budget process, emphasis on a detailed analysis of staff needs, equipment upgrades, and replacement for New World Systems
- A more comprehensive presentation will be provided to Council during the FY2016 Budget Workshops regarding the Information Technology Department

Mark Collins, Director of Public Works, provided an update on the Shenandoah Fire Station project.

Currently:

- Broward County is reviewing the Plat Amendment, NVAL (Non-Vehicular access line) amendment with turn lane, utility easements and west easement
- Staff is preparing the resolution for Council approval of the emergency signalization agreement with Broward County
- Construction documents are at 90% complete
- Permitting is estimated to start June 2015
- Project will be advertised for bid July 2015
- Estimated ground breaking for Fire Station, November 2015, construction should take approximately 1 year.

Work to be completed prior to construction of the Fire Station:

- Construct new tennis and basketball courts on the existing hockey rinks location
- Demolition of existing tennis and basketball courts
- Broward County is scheduled to start relocating trees from Pine Island Road June 2015
- Remove existing ficus trees along the West boundary
- Realign ball field fences
- Upgrade the irrigation system

Vice-Mayor Starkey recalled that Council had approved new plantings on Pine Island Road from Nova Drive north after construction was complete. She requested the existing trees be relocated near the entrance to Pine Island Park. Mr. Collins said they were evaluating every median the Town maintained. They would remove sparse/dying vegetation and replant. All trees scheduled to be relocated would go to Shenandoah Park. The County was building a park near the old Sunrise utilities facility and some oak trees would be relocated there.

Mr. Holste discussed Economic Development.

- Current Population: 95,499

- Land Size – 35.6 square miles
- Median Income - \$59,362
- 30% of Residents with Bachelor’s degree or higher

Mr. Holste said initiatives to finance economic development included the TECO Gas franchise and the Davie Business Center land sale. He displayed photos of several projects in development in the Town.

Fire Chief Joseph Montopoli provided an update on the Town’s contract with Southwest Ranches. He provided statistics on call volume, responses per station, responses per unit, response times, types of responses and operations.

Councilmember Hattan said there had been an article in the Sun Sentinel about the excellent service the Davie Fire Department provided to Southwest Ranches.

Police Chief Patrick Lynn discussed crime statistics in Southwest Ranches.

Mr. Holste discussed the Open Space Analysis.

Level of Service:

- Typical level of service for parks and recreation land is between 3 and 5 acres per 1,000 population.
- Town's level of service is 10 acres per 1,000 population.
- Based on population of 95,499, the Town would need to provide 954.99 acres to meet its LOS.
- All parks/open space acreage is 1,925.98.
- Town's current level of service is 20.16 acres per 1,000 population.

Current Town Parks and Open Space:

- District 1: 16 sites; 202 acres
- District 2: 6 sites; 253 acres
- District 3: 5 sites; 43 acres
- District 4: 17 sites; 464 acres

Current All Parks and Open Space:

- District 1: 17 sites; 332 acres
- District 2: 6 sites; 253 acres
- District 3: 7 sites; 418 acres
- District 4: 19 sites; 887 acres

Mr. Holste provided an update on the Stormwater Master Plan.

Timeline:

- April 5, 2013 – At V&GS, Staff directed to study a stormwater assessment
- June 5, 2013 – Town Council authorizes Stormwater Fee Assessment Study
- February 19, 2014 – Stormwater Assessment Workshop
- June 11, 2014 – Town Council authorizes Stormwater Master Plan Research Agreement.

Tasks completed:

- Vulnerability Mapping
- Asset Inventory
- Asset Assessment and Mapping
- Property Data Mapping

Mr. Holste showed data maps describing elevations and the effects of sea level rise.

Next steps:

- Modeling - XPSWMN
 - Identify Basins and Sub-Basins
 - Run models

- Initial Basin Model by June 1
- QA/QC by Town Staff
 - Approximately 4 to 8 hours per week
- Draft Master Plan – August/September 2015

Councilmember Hattan asked how canals affected stormwater, noting that there were no canals in her area. Mr. Holste explained that drainage pipes would carry water from these areas to canals. Councilmember Hattan remarked on how effective swales were at controlling flooding on her property.

Vice-Mayor Starkey felt the Central Broward Water Control District (CBWCD) should be a partner in stormwater improvements. She asked what efforts the Town would make to work with the CBWCD. Mr. Holste stated staff had met with the district manager and Public Works had expanded their partnership with them. The Town would need to ask the CBWCD if they were willing to contribute to the projects in the Town's master plan.

Mayor Paul asked if the stormwater master plan addressed the catch basins that were too high and Mr. Holste said this would be addressed in future infrastructure projects.

Parks and Recreation Director David Flaherty gave a presentation on the Davie Golf and Country Club. He discussed the background, use statistics and budget from 2011 to the present, and the new clubhouse.

Club House:

- Construction cost for a new club house is estimated at 2.5 to 3 million dollars.
- Dedicated capital funding for a new club house has not been identified.
- Greenway Golf is unable to financially contribute to the construction of a new club house at this time.
- Golf participation around the United States is still down from a high of 30 million in 2003 to a steady 25 million over the last four years.
- Annual golf rounds at the Davie course have declined each of the last two years.
- If built, staff is concerned that a favorable return on investment (ROI) would be difficult to achieve at this time.
- If built, a new agreement would be required along with the approval of Town Council.
- Greenway would request a longer management agreement in addition to a reduction in annual revenue payments to the TOD. This may not be in the best interest of the Town.
- One of several major reasons for a club house is to host golf tournaments. As noted, Greenway has seven (7) tournaments scheduled for 2015. This is three (3) more than hosted in 2014.

Mr. Flaherty asked Council if staff should continue to review and evaluate the feasibility of a clubhouse. Mayor Paul said they could continue to review and evaluate and put off any action until it was financially feasible. Vice-Mayor Starkey pointed out that interest rates were low and the Town's bonding ability was good now. She noted the Town lacked community rooms and people were going elsewhere. Mr. Lemack confirmed staff would continue to evaluate, but not for the 2016 budget.

Mr. Lemack discussed the Fort Lauderdale/Hollywood International Airport (FLL) impacts. He noted the dramatic increase in complaints since the opening of the new south runway and said the goal was to seek quiet skies and quiet neighborhoods.

Mr. Lemack stated the following recommendations:

- Coordinate activities with other municipalities
- Maintain the momentum of past progressive dialogue
- Pass an updated resolution
- Work cooperatively with Broward County and the FAA
- Use the Services of a local expert with established relationships and unique knowledge
- Budget for more technical assistance in FY2016 should it be necessary

- Direct the T.A. to prepare a scope of service and consult with Ann Castro to liaison on behalf of Davie to seek modifications between Broward County and the FAA in pursuit of quiet skies/ quiet neighborhoods.
- Budget \$20,000 for additional support services in FY2016.

Councilmember Caletka noted how effective Ms. Castro had been in working with FLL on noise issues. Councilmember Luis wondered how much relief they could expect since the expansion was complete. Councilmember Caletka said he had spoken with a congressional representative's assistant and she informed him that as long as requests were reasonable, the congresswoman would ensure the FAA met the Town's requirements. Councilmember Caletka wanted the Town to have its own noise monitors to check the accuracy of FLL's monitors.

Council directed Mr. Lemack to prepare a scope of services, consult with Ms. Castro and set aside \$20,000 for additional support services.

Mr. Lemack provided a presentation on the Old Davie School. He discussed the school's history, the responsibilities of the Old Davie School Foundation and the Town and the funding ratio. He felt the school should be moved off of the Community Endowment Program. Council agreed to give Mr. Lemack the following direction: Bring back a renewed 5-year agreement to include an annual \$30K General Fund appropriation for the term of the agreement.

Mr. Lemack provided a presentation on the Davie-Cooper City Chamber of Commerce Trustee Membership Program, which had three tiers: Silver-\$5,000; Gold - \$7,500; Gold - \$10,000. He said joining this program would provide the following benefits: Provide the Town a seat on the Board of Directors; enhance their connectivity; demonstrate additional commitment to small and franchise businesses; re-emphasize support for economic business sustainability; be consistent with the Town's partnerships with the Greater Fort Lauderdale Alliance, the CRA and SFEC.

Mayor Paul and Mr. Lemack had met with the Chamber President to discuss how the Town would benefit from being a member. Vice-Mayor Starkey asked Mr. Lemack and Mayor Paul to remind the Chamber that the Town would bring in additional business memberships. She said they needed to change the meeting date and the president had indicated she would be willing to do that.

Councilmember Caletka did not agree with becoming a member; he did not see the benefit being worth the cost. Councilmember Hattan felt the Chamber had "set a negative tone" this year and she would not want to go beyond Gold membership. Mr. Lemack thought having a seat would allow the Town input into what the Chamber intended to do with the building downtown. They could also prorate membership by sharing the pro-rated cost with the CRA.

Mr. Lemack agreed to speak with the Chamber and bring something back to Council.

Mr. Lemack provided a presentation on the South Florida Education Center Transportation Management Agency (SFEC/TMA). In the past, the Town had made annual \$7,500 contributions, but this had been discontinued. Resuming the contribution would give the Town a seat on the Board of Directors. Mayor Paul felt that acting as a pass-through agency should be considered the Town's annual contribution.

Mr. Lemack provided a presentation on the Florida League of Mayors Membership and outlined the benefits of membership:

- Complements Florida League of Cities by providing a forum for the mayors of Florida's municipalities to jointly study problems faced by Florida's municipalities
- Work cooperatively for the general improvement and efficient administration of Florida's municipalities
- To provide mutual assistance to each other in the solution of problems faced by Florida's municipalities

- Promote the exchange of ideas on and experiences in successful methods of administration of Florida's municipalities.

Mr. Lemack said the cost to join was \$1,350. Council agreed to join.

Mr. Lemack provided a presentation on the National League of Cities Membership. Benefits included:

- More than 2,000 municipalities are members of the National League of Cities.
- Advocates for cities and towns in Washington, D.C. through full-time lobbying and grassroots campaigns.
- Keeps leaders informed of critical issues that affect municipalities and warrant action by local officials.
- Recognizes municipal achievements by gathering and promoting examples of best practices and recognizing cities and towns for model programs and initiatives.
- Promotes cities and towns through an aggressive media and communications program that draws attention to city issues and enhances the national image of local government.

Mr. Lemack said the cost of membership was \$7,816. Councilmember Luis felt this was a "cost of doing business." Vice-Mayor Starkey said she had learned a lot from attending these conferences years ago. Council agreed to spend the \$7,816 to join.

Mr. Lemack presented a comparison of Council expenses in nearby municipalities. Council salaries were in the Town Charter and could not be changed. The current ordinance allowed \$200 per month for out-of-pocket expenses and \$300 per year stipend. Mr. Lemack proposed increasing the monthly expenditure to \$450, replacing the \$200 per month and the \$50 per month stipend. He reminded Councilmembers that they had taken on the added responsibility of the CRA. Council directed Mr. Lemack to bring an ordinance forward regarding this.

Glenda Bonaventure, Housing and Community Development, discussed proposed modifications to the Blue and Green Community Bus Routes. The proposed Green Bus route was to include two new stops: Walmart on Orange and University Drive and Kings Manor community on State Road 84 and Southwest 125 Avenue. The starting and ending points would also change to Davie Road and Southwest 43 Court. The proposed Blue Bus route was to start at the west terminal at 5:40 A.M., and it would serve areas near Commodore Drive instead of travelling south on Flamingo Road. The two buses would alternate and travel between the communities and the plazas.

Ms. Bonaventure said adding a second bus to the Green route would reduce headway from 90 minutes to 45 minutes and the Blue Route changes would improve efficiency and reliability. The cost to add a second bus to the Green Route would be \$120,176.36 and a request for funding could be made to Broward County. Current ridership was 280 per day for the Blue Route and 141 per day for the Green Route.

Council gave direction to staff to make the route changes and to explore funding opportunities for the second Green Route bus.

Housing Director Giovanni Moss provided a presentation on the CRA

Recent accomplishments included:

- Creation of the Regional Activity Center (RAC)
- 25 Million in Capital Investment for Infrastructure
- Construction of New Water Plant
- Enhanced Community Policing in CRA
- Creation of the Office of Community Development

Key facts about the state of the CRA:

- It had been 10 years since any major development
- There were 12 years remaining in the life of the Town's CRA
- There were \$25 million in infrastructure improvements
- 32 acres of land were undeveloped or vacant

Mr. Moss provided an update on the Eastside and Westside Infrastructure projects; CRA road improvement projects; commercial property improvement grants; new affordable single-family homes and apartment complexes. New Programs for 2016 included:

- Facade Improvement Program
- CRA Community Revitalization Program
- CRA Rebranding and Marketing
- CRA Public Art Program
 - Incorporate into Property Improvement Grants
- Small Business Assistance Program
 - Re-launch Biz Block
 - Develop a Business Recovery Center

The Davie Downtown Centerpiece program options included:

- Develop CRA owned property
 - New Town Hall Site
- Better Utilization of the Huck Liles properties
 - Maintain open space and event parking
- Upgrade the Rodeo Grounds
 - Additional Bleachers
 - Permanent Event Stage
- Create a Permanent "Cowboy Town"
 - Cowboy/Western Museum

Vice-Mayor Starkey was committed to creating a better environment for Town employees. She said interest rates were down and the Town had recovered very well and now was a prudent time to begin planning a new Town Hall site. She also agreed with incorporating the Huck Liles property, maintaining open space there, additional bleachers for the rodeo grounds and a Cowboy museum.

Councilmember Luis agreed that a new Town Hall site was very important. He felt it would kick off redevelopment downtown.

Councilmember Caletka did not feel they were in a position dire enough to warrant a new Town Hall now. He added that additional debt would lower their bond rating.

Mr. Lemack said options for building a new Town Hall were: a bond; a general obligation bond supported by the citizens or pursuing another opportunity, such as a public/private partnership. He said if they put it out on the street, they would need to be flexible regarding the site and design. Mr. Lemack did not feel residents would support building a new Town Hall now. He believed the renovations done on the existing Town Hall were prudent and responsible.

Mayor Paul stated they needed to be very prudent about a new Town Hall and there was a lot of history they did not want to throw away. If the existing Town Hall were not utilized as a Town Hall anymore, it should be maintained as a museum, part of Cowboy Town, or with the grounds retained as a pocket park.

Council agreed they support all of the new CRA programs. They wanted additional information before proceeding with phase 2 of the east side infrastructure program. They wished staff to proceed with creating development options for Cowboy Town. Regarding utilizing the CRA-owned property for a new Town Hall, Mayor Paul felt the property was too valuable and there was not sufficient room. Councilmember Luis disagreed, and thought Town Hall must be located there to initiate change downtown. Vice-Mayor Starkey felt building Town Hall on the CRA land would allow them to lease part of the building for retail and kick-start the entire corridor. Mr. Lemack noted that a developer would not want to develop the site without a guaranteed return on the investment.

Mr. Lemack discussed the Intersection Safety Program, also known as the Red Light Camera Program. They needed to decide to either renegotiate an extension or provide notice of cancellation of the program. Mr. Lemack described how the Town's program was unique in that it was based on safety and cost neutrality.

John Wilson, Traffic Enforcement Officer, provided a history of the Mark Wandall Safety Act that regulates red light camera programs and discussed accident statistics for the Town since instituting the red light camera program. Mr. Lemack explained the financials of the red light camera program and said he considered the program successful. He said he and the Police Department agreed there was still value to the program to reduce intersection accidents and noted they were not budgeting for revenues and had addressed all areas of criticism.

Councilmember Caletka remarked, "This is probably the very worst program I've ever seen in the Town of Davie." He noted the costs and the point he had made in front of ATS that T-bone accidents actually increased at intersections with red light cameras. Councilmember Caletka said if the Town wanted cameras, they should install them instead of contracting out to ATS. He wished to cancel the ATS contract.

Mayor Paul said the only value she saw in the program was to aid crime solving; she did not feel the cameras were saving lives. Vice-Mayor Starkey said she still supported the program because she believed it helped reduce intersection accidents and aided in criminal investigations. Councilmember Luis felt the program was "somewhat of a harassment to our citizens."

Police Chief Patrick Lynn said he had his reservations at first, but looking at the videos convinced him the program had value. He said playing videos for a jury helped to get convictions.

Since Council could not reach consensus, Mayor Paul suggested Mr. Lemack request a six-month extension from ATS.

Mr. Lemack gave a presentation discussing Batten's Farm opportunities. He said there were three options for the property: solicit a new RFP; have the Town operate the farm; contract with Friends of the Davie Farm Park (FDFP). He said they had already unsuccessfully tried the RFP and he felt they should consider another option. If the Town operated the farm, this would require additional staffing and he did not feel the revenues would cover the expenditures. Mr. Lemack favored contracting with FDFP, with whom the Town already had a relationship. He said the FDFP was a 501(c)(3); the Town could enter into a management agreement with them without going out for an RFP, which would allow them to fast-track the reopening of the farm. This would comply with existing covenants and agricultural tax exemptions. FDFP could sublease with specialty and educational vendors and would allow for immediate promotion of the Governor LeRoy Collins Farm Park and fundraising activities.

Vice-Mayor Starkey suggested the Town oversee the vendor RFPs through the Parks and Recreation Department. Mr. Lemack said the Town would oversee the farm anyway and would hold FDFP responsible for the terms of the management contract. Councilmember Caletka supported contracting with FDFP because they already had a working business model. Mayor Paul agreed, and felt FDFP was capable of overseeing vendors. Council agreed Mr. Lemack should approach the FDFP regarding a management agreement for Batten's Farm.

Assistant Town Attorney and Police Legal Counsel Danny Stallone gave a presentation on Code Enforcement liens and settlement options. He described the lien process, provided statistics on the Town's current liens and discussed viable options for lien settlement. Viable options included: amnesty; mitigation and contracting with a third party to undertake lien settlement for the Town. They could also focus on getting the Broward County Property Appraiser to initiate a non-ad valorem special assessment program.

Mr. Stallone said the amnesty program provided a financial incentive to property owners with liens. It provided the Town a way to recover at least some of the funds from existing liens. Mr. Stallone stated the lien mitigation program was currently working and as it continued, they could consider a

contract with a third party. The non-ad valorem special assessment program was an additional tool that could be used with nuisance abatement.

Mr. Stallone reported approximately 37 of the Town's existing liens were not accessible because the businesses were insolvent or out of business; 31 were litigious or controversial due to foreclosure, bankruptcy or other legal issues and 51 liens worth a total of \$1,410,700.95 were accessible. The Town Attorney recommended concentrating on the accessible liens for collection. Mr. Stallone said goals for lien settlement included:

- Promote the efficient application of staff time and resources towards settlements
- Derive the maximum return from existing and future code lien settlements
- Obtain a reasonable capital return with a public conscience and prudent oversight
- Seek a cleaner, more marketable property base that supports an improved ad valorem tax revenue base

Mr. Stallone asked if Council supported an amnesty program for a 6-month pilot period with a 25%-50% settlement. At the end of the 6-month period, the Town could accept bids from third parties for settlement of the remaining and new liens. He asked if Council approved exploration of a non-ad valorem assessment program for lien recovery.

Vice-Mayor Starkey supported an amnesty program and the non-ad valorem assessment program, but did not favor contracting a third party because she wanted the Town to maintain control. Councilmember Caletka approved of the amnesty program and contracting with a third party, but not the non-ad valorem assessment program.

Council agreed to an amnesty program with a sliding scale and to seeking a third party for settlement of the remaining and new liens. Mr. Lemack clarified that the non-ad valorem assessments would only be for the Town to recover costs for materials and staff labor for abating nuisances on properties, such as cutting lawns, cleaning pools and boarding buildings, not fines. Council agreed with going forward with the non-ad valorem assessments.

Laura Borgesi, Town Engineer, provided a presentation on options for private roadway maintenance. Options included:

- Public Works maintaining potholes only
- Contracting a resurfacing company to provide overlay
- Rebuilding the roadway infrastructure

Ms. Borgesi explained that rebuilding the infrastructure was the most expensive option: \$16.6 million for the 12 miles that needed rebuilding. She reminded Council that in the late 1980s the Town had used \$2.3 million of bond funds and created an assessment roll for road improvements but later encountered significant difficulty collecting the assessments. The Town had learned that Town should link the assessments through the Broward County Property Appraiser. Ms. Borgesi asked Council if they wished the private roadways to remain private. If so, should staff present maintenance options to communities for input? Council agreed the private roadways should remain private and staff should present the communities with maintenance options.

Parks and Recreation Director David Flaherty provided a presentation on youth sports programs field use and maintenance options. The current maintenance program entailed closing each field for a brief period for aeration, top dressing, minor re-sodding, rolling of surfaces, fertilization and watering at a cost of \$25,000 per field.

The first option included closing fields for an extended period for enhanced maintenance: heavy aeration, top dressing, minor re-sodding, rolling of surfaces, heavy fertilization, heavy watering and a prolonged time without scheduled programs. The estimated cost was an additional \$15,000 per field and the results should last 12+ months.

The second option included closing one field per year for major renovations: Remove old turf, remove and replace 4-8 inches of top soil, crown the fields for drainage, re-sod the entire playing surface,

and then allow ample time for establishment of new turf. The estimated cost per field was an additional \$150,000 and the results should last 3-5 years.

The third option included exploring options for purchasing or leasing artificial turf fields. Benefits of artificial turf were: long term cost savings due to significantly reduced maintenance costs and increased field availability. The estimated cost per field was \$1,000,000.

Council agreed to explore the costs of artificial turf.

Councilmember Caletka left at 3:15.

Development Administrator Phil Holste provided a presentation on Broadview Park annexation. Items to consider when contemplating annexation included:

- Taxable Value has begun recovering.
- Capital Infrastructure Projects are complete.
- Redevelopment potential from SR7/441 corridor.
- Service levels may have changed based on area needs, calls for service, etc.

Mayor Paul wanted to know how residents of Broadview Park felt, and requested information on possible costs. Vice-Mayor Starkey was not interested in considering this in 2016. She felt the Town was not prepared to provide all the needed services.

Councilmember Hattan asked if all of the County renovations were complete and Mr. Holste said this was one of the things they would look into when performing an analysis. Councilmember Hattan wanted to see the figures.

Mr. Lemack returned to the red light camera discussion and asked Council if he could request a one-year extension. Council agreed.

4. **ADJOURNMENT**

There being no further business to discuss and no objections, the meeting was adjourned at 3:30 p.m.

Approved _____

Mayor/Councilmember

Town Clerk